

# Deans and Chairs Fall 2021 Meeting

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KYLE CLARK ■ VICE PRESIDENT FOR FINANCE & ADMINISTRATION

OCTOBER 19, 2021

# Operating Budget including the Florida Medical Practice Plan & DSO Budgets

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# Fund Definitions

- Education and General (E&G) – Appropriated by the State Legislature. Includes General Revenue, Tuition and Fees, and Lottery.
- Non-E&G
  - Designated – Collected or set aside for a specific purpose, including funds administered by central offices or administrative departments, along with certain student fees
  - Auxiliary – Primarily sales to University departments, students, faculty, staff, and others. Also includes some non-E&G student fees
  - Restricted – Resources whose use is limited by an external agency or donor to a specific manner, purpose, and/or timeframe
  - Capital Projects – Funds appropriated by the State Legislature for capital projects, along with funds transferred from within the university and from component units for capital projects
  - Component Units – Includes Direct Support Organization (DSO) operations, along with the Florida Medical Practice Plan

# FSU Operating Budget

## Budgeted Assumptions

- Full return to campus and pre-pandemic operations for Fall 2021
- No official spending restrictions for FY22
- Hiring freeze is lifting
- No increase to tuition or fees themselves, though enrollment-related increases to associated budgets
- Relatively large “First Time in College” class of ~7,400 (1,000+ larger than target number)
- Minimum wage and other required increases will be implemented in accordance with State law

# FSU Operating Budget

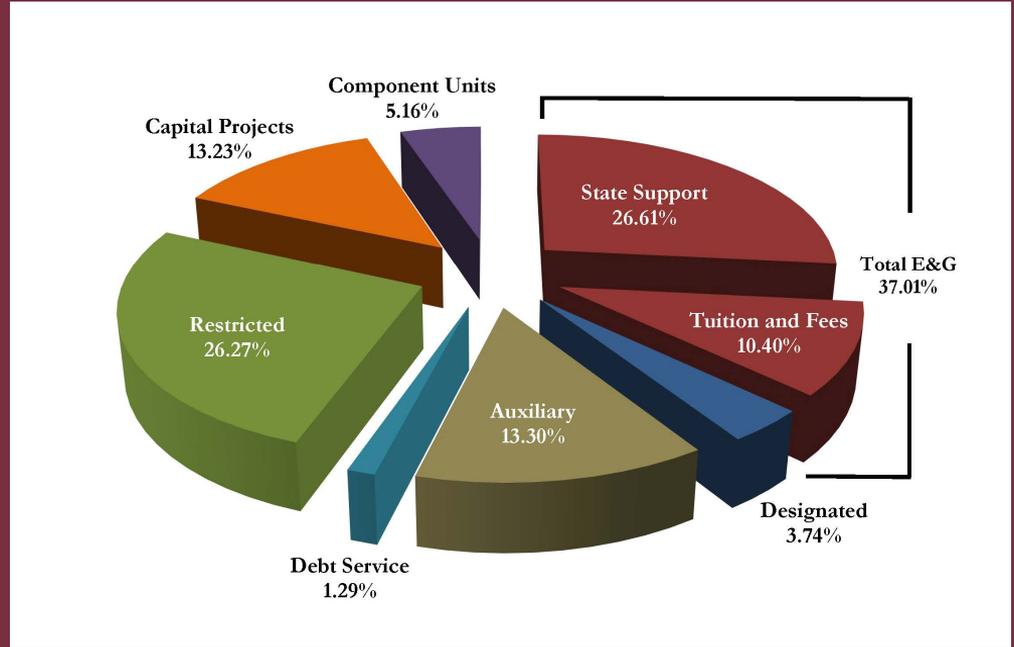
## 2021-2022 Total Operating Budget Summary

	<u>2020-2021</u>	<u>2021-2022</u>	<u>% Change</u>
Education & General - State Support	\$559,262,019	\$577,930,951	3%
Education & General - Tuition and Fees	218,019,322	225,980,551	4%
Designated	77,236,169	81,307,886	5%
Auxiliary	254,328,990	288,971,258	14%
Debt Service	26,620,015	28,061,637	5%
Restricted	465,091,780	570,517,038	23%
Capital Projects	147,385,271	287,236,954	95%
Component Units <sup>1</sup>	<u>106,730,119</u>	<u>112,132,988</u>	<u>5%</u>
Total <sup>1</sup>	<u>\$1,854,673,685</u>	<u>\$2,172,139,263</u>	17%

<sup>1</sup> For 2020-2021, the previous estimate has been replaced with the actual 2020-2021 budget.

# 2021-2022 Total Operating Budget Summary

## FSU Operating Budget



# FSU Operating Budget

## 2021-2022 New E&G Appropriations

### RECURRING E&G

Institute for Child Welfare	\$10,000,000
Tuition Adjustments	7,303,378
Health Insurance Adjustments	1,778,098
Faculty Salary Reduction per House Bill 5601	(2,421,242)
<b>Subtotal Recurring E&amp;G</b>	<b>\$16,660,234</b>

### RECURRING COLLEGE OF MEDICINE

Tuition Adjustments	\$425,449
Health Insurance Adjustments	124,561
<b>Subtotal Recurring College of Medicine</b>	<b>\$550,010</b>

### RECURRING FAMU-FSU COLLEGE OF ENGINEERING

Health Insurance Adjustments	\$39,564
<b>Subtotal Recurring FAMU-FSU College of Engineering</b>	<b>\$39,564</b>

### **TOTAL RECURRING NEW FUNDING APPROPRIATED**

**\$17,249,808**

### NON-RECURRING E&G

Boys & Girls State	\$200,000
<b>Subtotal Non-Recurring E&amp;G</b>	<b>\$200,000</b>

### **TOTAL NEW FUNDING APPROPRIATED**

**\$17,449,808**

# 2021-2022 Component Units

## FSU Operating Budget

	<u>2020-2021</u>	<u>2021-2022</u>
Seminole Boosters, Inc.	\$ 43,426,000 <sup>1</sup>	\$ 96,372,000 <sup>2</sup>
FSU International Programs Association, Inc.	18,325,000	18,057,489
FSU Financial Assistance, Inc.	14,499,000 <sup>1</sup>	12,448,000
Florida Medical Practice Plan, Inc.	10,016,762 <sup>1</sup>	11,598,925 <sup>3</sup>
FSU Foundation, Inc.	10,754,827	10,794,231
FSU Research Foundation, Inc.	3,958,100	3,972,500
FSU Athletics Association, Inc.	4,046,000 <sup>1</sup>	3,546,557 <sup>3</sup>
John and Mable Ringling Museum of Art, Inc.	697,884	1,333,878
FSU Alumni Association, Inc.	808,201	1,169,375
FSU Real Estate Foundation, Inc.	137,235	139,352
FSU Magnet Research and Development, Inc.	54,360	28,860
FSU College of Business Student Investment Fund, Inc.	6,750 <sup>1</sup>	6,250
<b>SUBTOTAL COMPONENT UNIT EXPENSES</b>	<b>\$ 106,730,119</b>	<b>\$ 159,467,417</b>
Addition to Fund Balance	\$ - <sup>1</sup>	\$ 339,148
<b>TOTAL NET COMPONENT UNIT EXPENSES</b>	<b><u>\$ 106,730,119</u></b>	<b><u>\$ 159,806,565</u></b>

<sup>1</sup> Previous estimate has been replaced with the 2020-2021 budget.

<sup>2</sup> Includes \$46,795,000 for capital project revenues and transfers.

<sup>3</sup> The 2021-2022 budget is an estimate, and has not yet been approved by the component unit's Board.

# 2021-2022 Construction Budget

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Student Union Expansion Phase I	\$86,730,726
Interdisciplinary Research & Commercialization Building	23,373,668
Legacy Hall - College of Business	13,269,990
Doak Campbell Stadium DAS Installation	11,000,000
Bio-One Research Facility - 2 <sup>nd</sup> floor	9,000,000
FSUS STEAM Building	6,538,668
Bio-One Research Facility - 3 <sup>rd</sup> floor	5,184,243
Center for Advanced Propulsion Systems Building	2,260,993
Hoffman Teaching Lab Renovations	1,996,352
All Others	127,882,314
<b>TOTAL DISTRIBUTION BY PROJECT</b>	<b><u>\$287,236,954</u></b>

# Outstanding Budget Issues

- Performance based funding will be non-recurring to the system this year
- House Bill 1261 (“BOGO Bill”)
  - Provides a BOGO tuition and fee waiver for upper-level courses in Programs of Strategic Emphasis (PSE) in science, technology, engineering, or math
  - BOG must adopt the eight PSE
  - Based on potential PSE adopted by the BOG, the estimated financial impact to FSU may be:
    - \$1.0M to \$6.2M for tuition
    - \$0.4 to \$2.4M for fees
    - \$1.4M to \$8.6M total
  - \$25M was allocated by the State for the fall and spring semesters only
    - No details regarding how this will be allocated among the SUS institutions
    - It appears any summer semester waivers will need to be covered by institutions
  - PSE enrollment may increase due to the availability of these waivers, increasing the financial impact

# Outstanding Budget Issues

- House Bill 5601 (“Salary Cap Bill”)
  - Extends the current \$200k cap on state-funded salaries to include selected faculty
  - BOG is implementing related regulations and guidelines, asking for university feedback
  - Many major issues are under discussion, including whether or not faculty administrators are included in exemptions
  - E&G budget includes the related legislative reduction of \$2.4M
    - Current FSU estimates suggest that the impact may be closer to \$3M
    - Until BOG finalizes specifics, exact E&G impact by College isn’t yet known
    - Non-E&G budgets will be impacted as well by amounts that need to be funded outside of E&G

# 2021-2022 FSU Undergraduate Tuition & Fees

*No change since 2013-2014*

	<u>Resident</u>	<u>Non-Resident</u>
<b>Tuition:</b>		
Tuition	\$ 105.07	\$ 105.07
Student Financial Aid Fee	5.25	5.25
Capital Improvement Trust Fund Fee	4.76	4.76
Out-of-State Fee	-	481.48
Student Financial Aid	-	24.07
<b>Subtotal</b>	<b><u>\$ 115.08</u></b>	<b><u>\$ 620.63</u></b>
<b>Fees:</b>		
Athletic Fee	\$ 7.90	\$ 7.90
Activity and Service Fee	12.86	12.86
Health Fee	13.97	13.97
Transportation Fee	8.90	8.90
Tuition Differential Fee	49.59	49.59
Student Affairs Facility Use Fee	2.00	2.00
Technology Fee	5.25	5.25
<b>Subtotal</b>	<b><u>\$ 100.47</u></b>	<b><u>\$ 100.47</u></b>
<b>Total per Credit Hour</b>	<b><u>\$ 215.55</u></b>	<b><u>\$ 721.10</u></b>
<b>Student Affairs Facility Use Fee per semester</b>	<b><u>\$ 20.00</u></b>	<b><u>\$ 20.00</u></b>
<b>Academic Year (30 Hours)</b>	<b><u>\$ 6,506.50</u></b>	<b><u>\$ 21,673.00</u></b>
Academic Year (30 Hours Less Tuition Differential)	\$ 5,018.80	\$ 20,185.30

# 2020-2021 SUS Operating Budgets

*As submitted to the BOG*

	<u>Estimated Total Operating Budget (in billions) <sup>1</sup></u>	<u>Percentage of SUS Budget</u>
University of Florida	\$4.04	30.56%
University of South Florida	\$2.13	16.16%
University of Central Florida	\$1.85	14.01%
Florida State University	\$1.63	12.31%
Florida International University	\$1.34	10.18%
Florida Atlantic University	\$0.85	6.45%
Florida Agricultural & Mechanical University	\$0.36	2.75%
University of North Florida	\$0.34	2.57%
Florida Gulf Coast University	\$0.29	2.17%
University of West Florida	\$0.27	2.01%
Florida Polytechnic University	\$0.06	0.44%
New College	\$0.05	0.41%
<b>Total</b>	<b>\$13.21</b>	<b>100.00%</b>

<sup>1</sup> 2020-21 SUS Operating Budget

Note: Does not include teaching hospitals or Component Units

# Our Annual Operating Budget is Larger than 77 Countries

American Samoa

Andorra

Anguilla

Antigua and Barbuda

Aruba

Barbados

Belize

Bermuda

Bhutan

British Virgin Islands

Burundi

Cabo Verde

Cayman Islands

Central African Republic

Chad

Comoros

Cook Islands

Djibouti

Dominica

Falkland Islands

Faroe Islands

Fiji

French Polynesia

Gambia

Gibraltar

Greenland

Grenada

Guam

Guernsey

Guinea

Guinea-Bissau

Guyana

Isle of Man

Jersey

Kiribati

Kosovo

Lesotho

Liberia

Liechtenstein

Madagascar

Malawi

Maldives

Marshall Islands

Mauritania

Micronesia, Federated States of

Monaco

Montenegro

Montserrat

Nauru

New Caledonia

Niue

Norfolk Island

Northern Mariana Islands

Palau

Pitcairn Islands

Saint Helena and Dependencies

Saint Kitts and Nevis

Saint Lucia

Saint Pierre and Miquelon

Saint Vincent and the Grenadines

Samoa

San Marino

Sao Tome and Principe

Seychelles

Sierra Leone

Solomon Islands

Somalia

Suriname

Swaziland

Togo

Tokelau

Tonga

Turks and Caicos Islands

Tuvalu

US Virgin Islands

Vanuatu

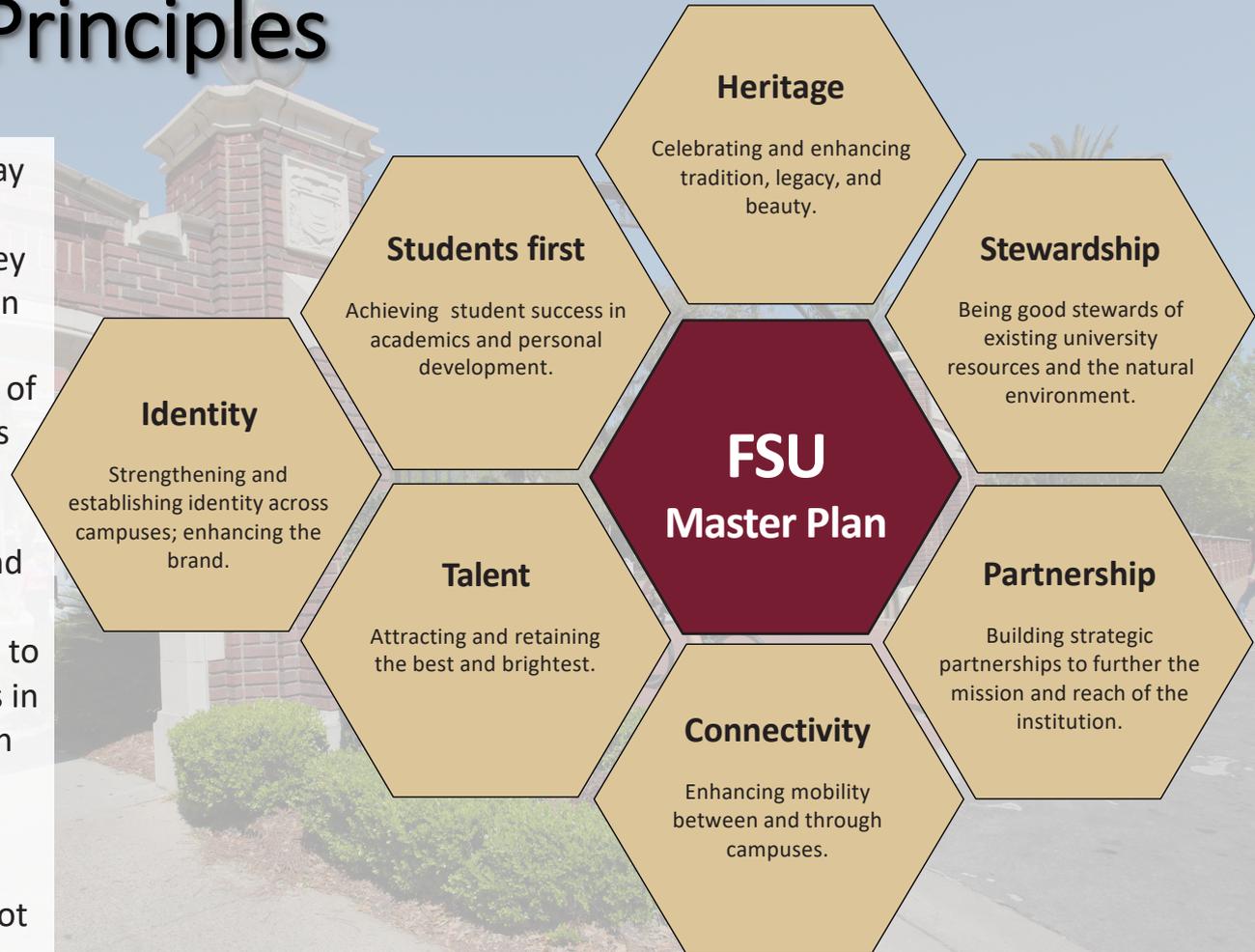
Vatican City

# Campus Master Plan Major Update

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# Guiding Principles

Guiding principles play an important role for master planning. They focus an institution on addressing critical themes in all aspects of planning and serve as flag posts that withstand the challenges of time and change. They are pillars through which to evaluate all decisions in the master plan. If an idea does not serve one or multiple principles, then perhaps the idea is not worth including.



# Campus Master Plan

## Projects were divided into

- Near-Term – Years 1 to 5 (2020 through the end of 2024)
  - Mid-Term – Years 6 to 10 (2025 through the end of 2029)
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- Far-Term Vision - Years 11 + (2030 and beyond)

# Campus Master Plan

## CAMPUS MASTER PLAN PROJECTS

### Near-term

<u>Campus</u>	<u>Site</u>	<u>New Construction*</u>	<u>Renovate /Remodel</u>	<u>Other**</u>	<u>Total</u>
	<b>Main</b>	4	2	0	<b>6</b>
	<b>Southwest</b>	3	1	1	<b>5</b>
<b>Tallahassee</b>	<b>Totals</b>	<b>7</b>	<b>3</b>	<b>1</b>	<b>11</b>
<b>Panama City</b>	<b>Totals</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>1</b>
	<b>Grand Total</b>	<b>8</b>	<b>3</b>	<b>1</b>	<b>12</b>

### Mid-term

<u>Campus</u>	<u>Site</u>	<u>New Construction*</u>	<u>Renovate /Remodel</u>	<u>Other**</u>	<u>Total</u>
	<b>Main</b>	5	6	0	<b>11</b>
	<b>Southwest</b>	3	0	1	<b>4</b>
<b>Tallahassee</b>	<b>Totals</b>	<b>8</b>	<b>6</b>	<b>1</b>	<b>15</b>
<b>Panama City</b>	<b>Totals</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>4</b>
	<b>Grand Total</b>	<b>9</b>	<b>7</b>	<b>3</b>	<b>19</b>

### Far-term

<u>Campus</u>	<u>Site</u>	<u>New Construction*</u>	<u>Renovate /Remodel</u>	<u>Other**</u>	<u>Total</u>
	<b>Main</b>	27	8	0	<b>35</b>
	<b>Southwest</b>	7	0	0	<b>7</b>
<b>Tallahassee</b>	<b>Totals</b>	<b>34</b>	<b>8</b>	<b>0</b>	<b>42</b>
<b>Panama City</b>	<b>Totals</b>	<b>3</b>	<b>1</b>	<b>1</b>	<b>5</b>
	<b>Grand Total</b>	<b>37</b>	<b>17</b>	<b>1</b>	<b>55</b>

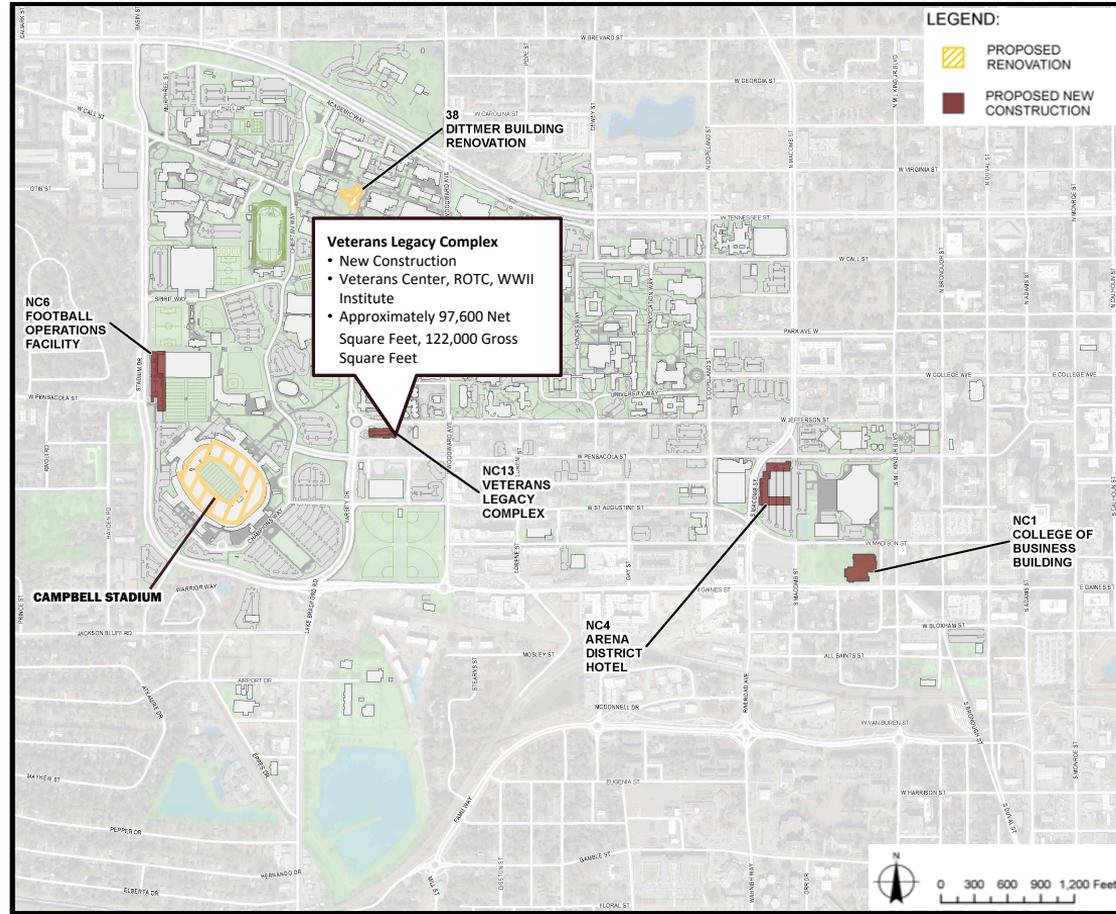
\* Includes additions, expansions

\*\* Projects that do not involve buildings

# Master Plan Update

## Tallahassee Campus – Main Site

### Near-term Years 1-5



#### Proposed New Construction

- FOOTBALL OPERATIONS FACILITY
- VETERANS LEGACY COMPLEX
- ARENA DISTRICT HOTEL
- NEW COLLEGE OF BUSINESS BUILDING (LEGACY HALL)

#### Proposed Renovation/Remodeling

- DITTMER BUILDING

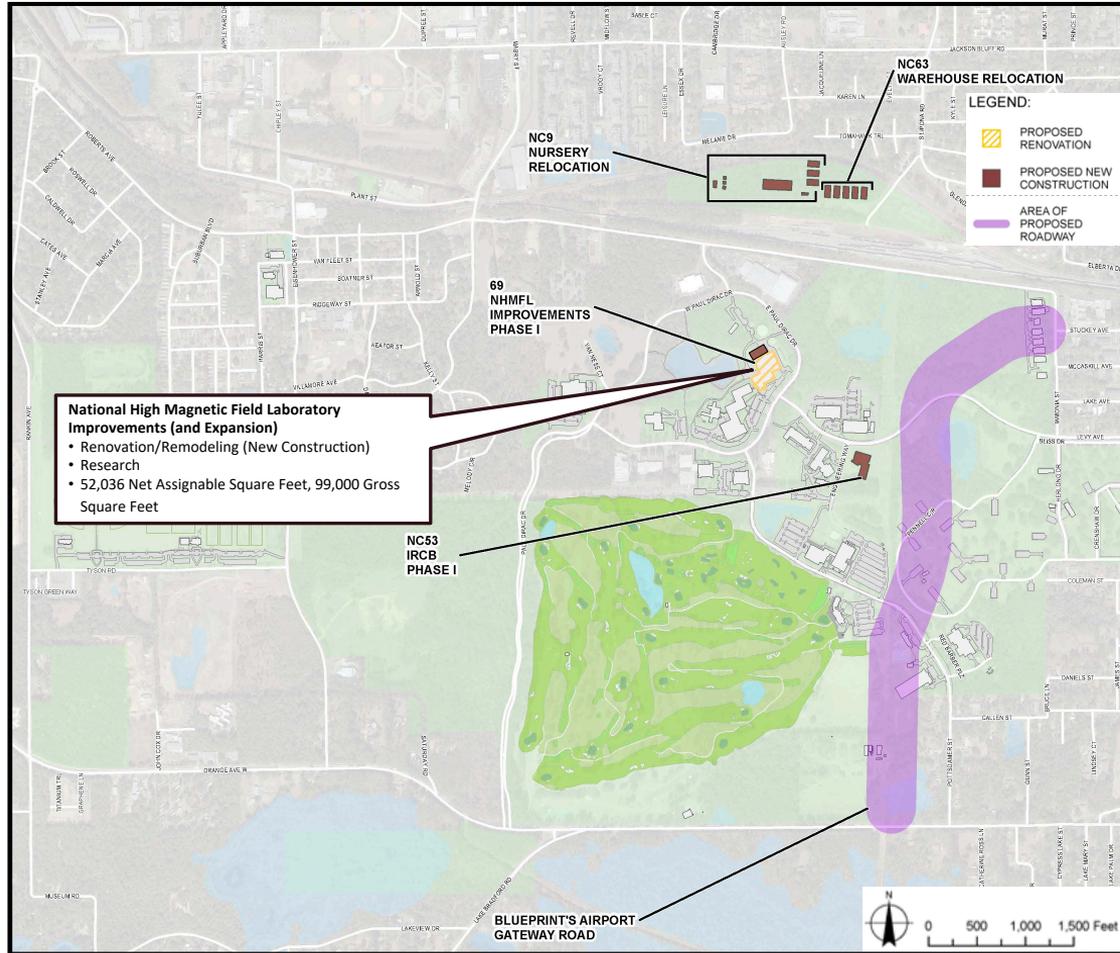
#### Proposed Athletics & Blueprint 2000 Renovation/Remodeling

- CAMPBELL STADIUM

# Master Plan Update

## Tallahassee Campus – Southwest Site

Near-term  
Years 1-5



### Proposed New Construction

- IRCB PHASE ONE
- FSU NURSERY AND GROUNDS OPERATION (RELOCATION)
- FSU WAREHOUSES (RELOCATION)

### Proposed Renovation/Remodeling

- NATIONAL HIGH MAGNETIC FIELD LABORATORY IMPROVEMENTS (AND EXPANSION)

### Proposed Projects by Others (with University Input)

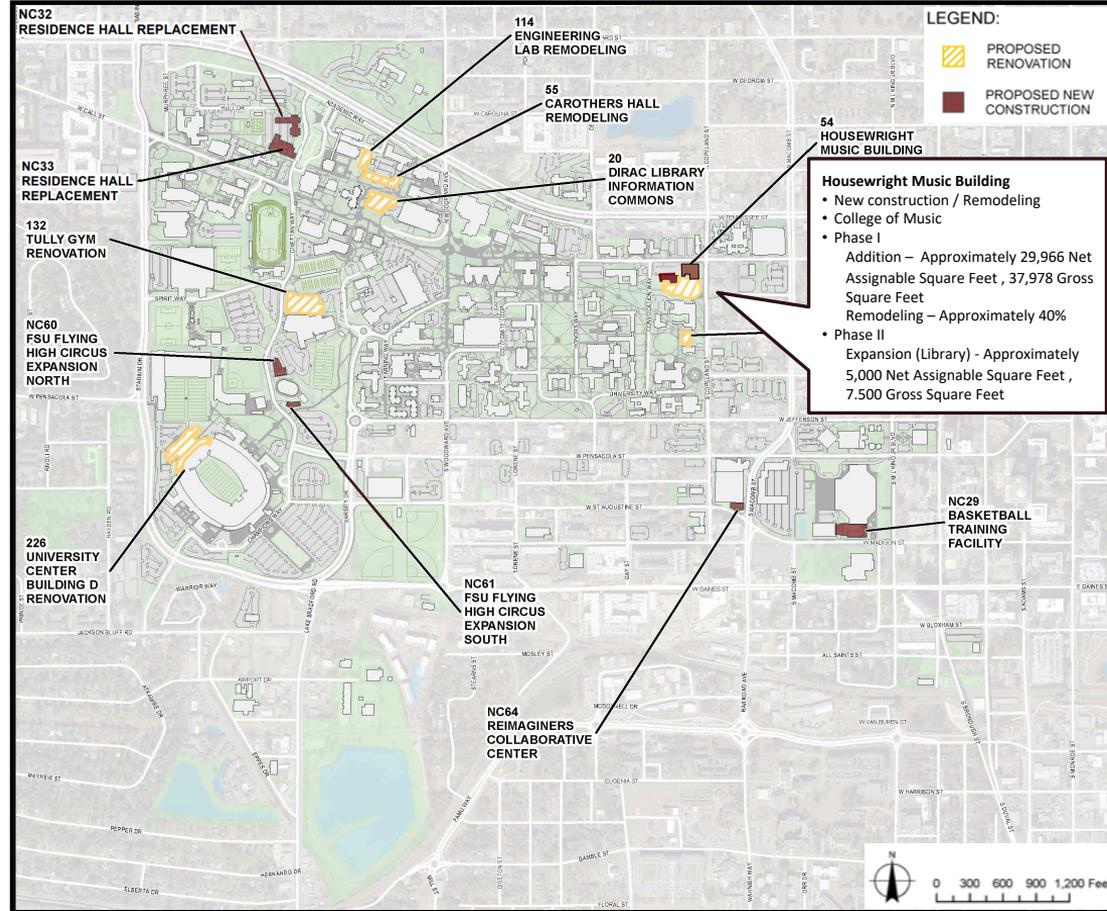
- Blueprint 2000 Airport Gateway Road



# Master Plan Update

## Tallahassee Campus – Main Site

Mid-term  
Years 6-10



### Proposed New Construction

- FSU FLYING HIGH CIRCUS EXPANSION NORTH AND SOUTH
- REIMAGINERS COLLABORATIVE CENTER
- BASKETBALL TRAINING FACILITY
- HOUSEWRIGHT MUSIC ADDITIONS AND REMODELING**
- RESIDENCE HALL REPLACEMENT 1 AND 2

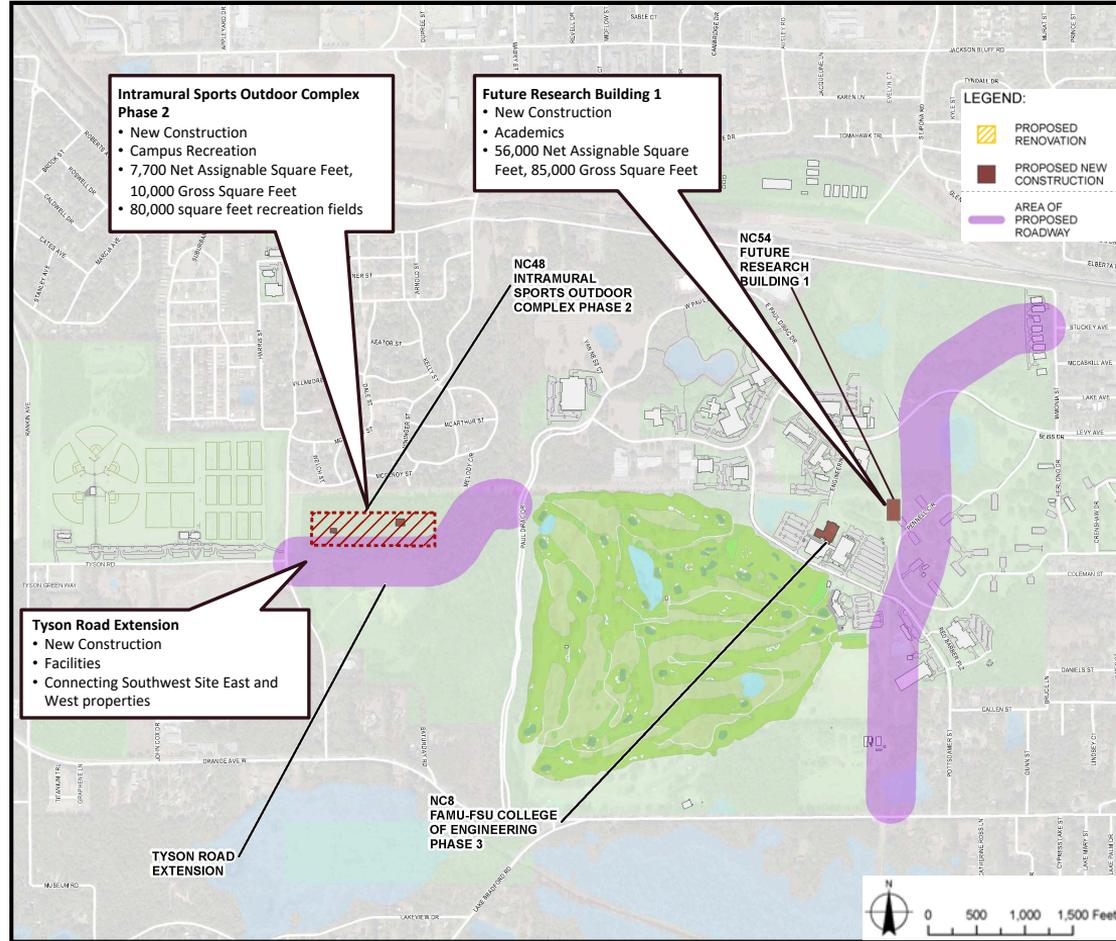
### Proposed Renovation/Remodeling

- TULLY GYM
- UNIVERSITY CENTER BUILDING D
- ENGINEERING LAB
- CAROTHERS HALL
- DIRAC LIBRARY
- KELLOGG BUILDING

# Master Plan Update

## Tallahassee Campus – Southwest Site

Mid-term  
Years 6-10



### Proposed New Construction

- FAMU-FSU COLLEGE OF ENGINEERING PHASE 3
- FUTURE RESEARCH BUILDING #1
- INTRAMURAL SPORTS OUTDOOR COMPLEX PHASE 2
- TYSON ROAD EXTENSION

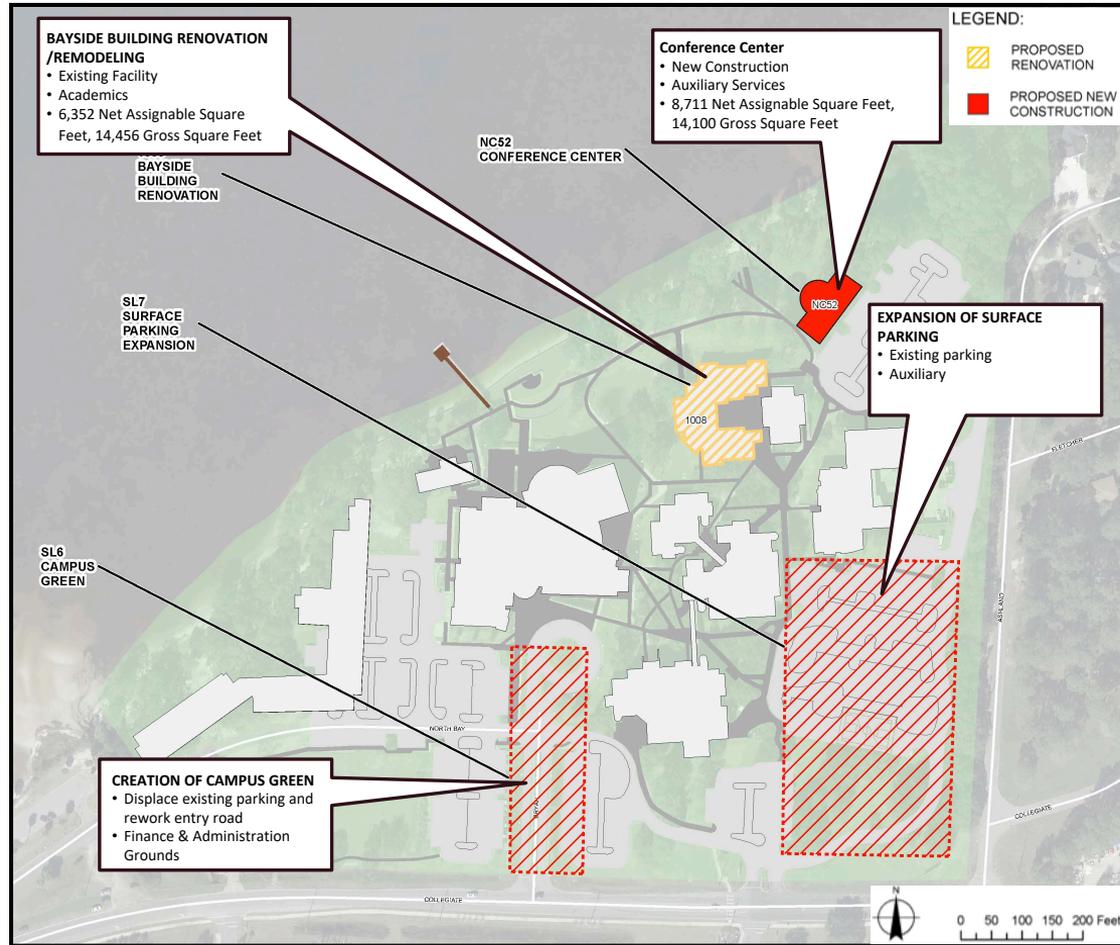
### Proposed Renovation/Remodeling

No renovations /remodeling projects proposed for Mid-term

# Master Plan Update

## Panama City Campus

Mid-term  
Years 6-10



### Proposed New Construction

- CONFERENCE CENTER

### Proposed Renovation/Remodeling

- BAYSIDE BUILDING

### Proposed Exterior Enhancement

- SURFACE PARKING EXPANSION
- CREATION OF CAMPUS GREEN

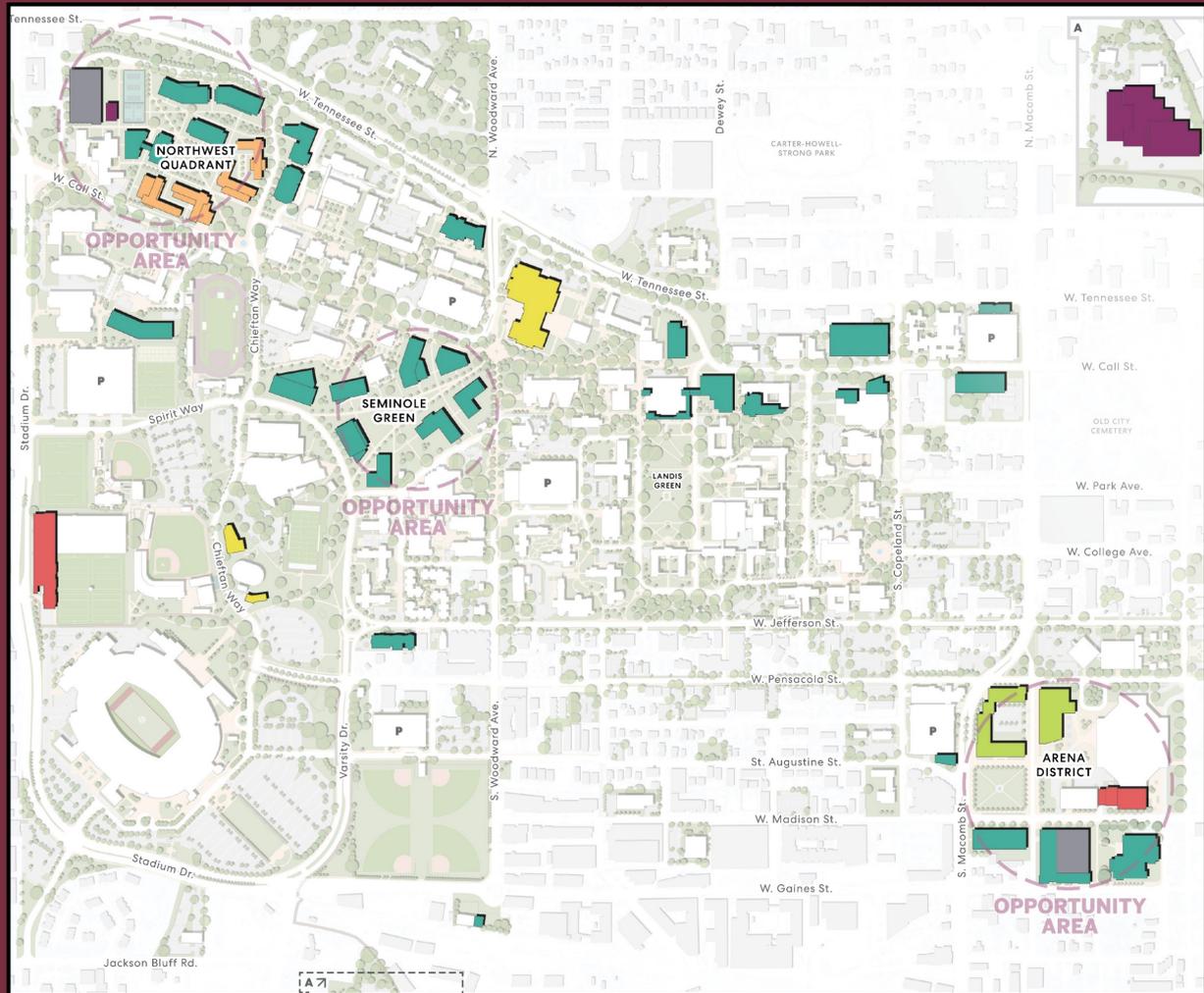
# Campus Vision Plan

## Tallahassee Campus – Main Site

## Far-Term Vision Years 11+

### Opportunity Areas

- Northwest Quadrant
- Seminole Green
- Arena District



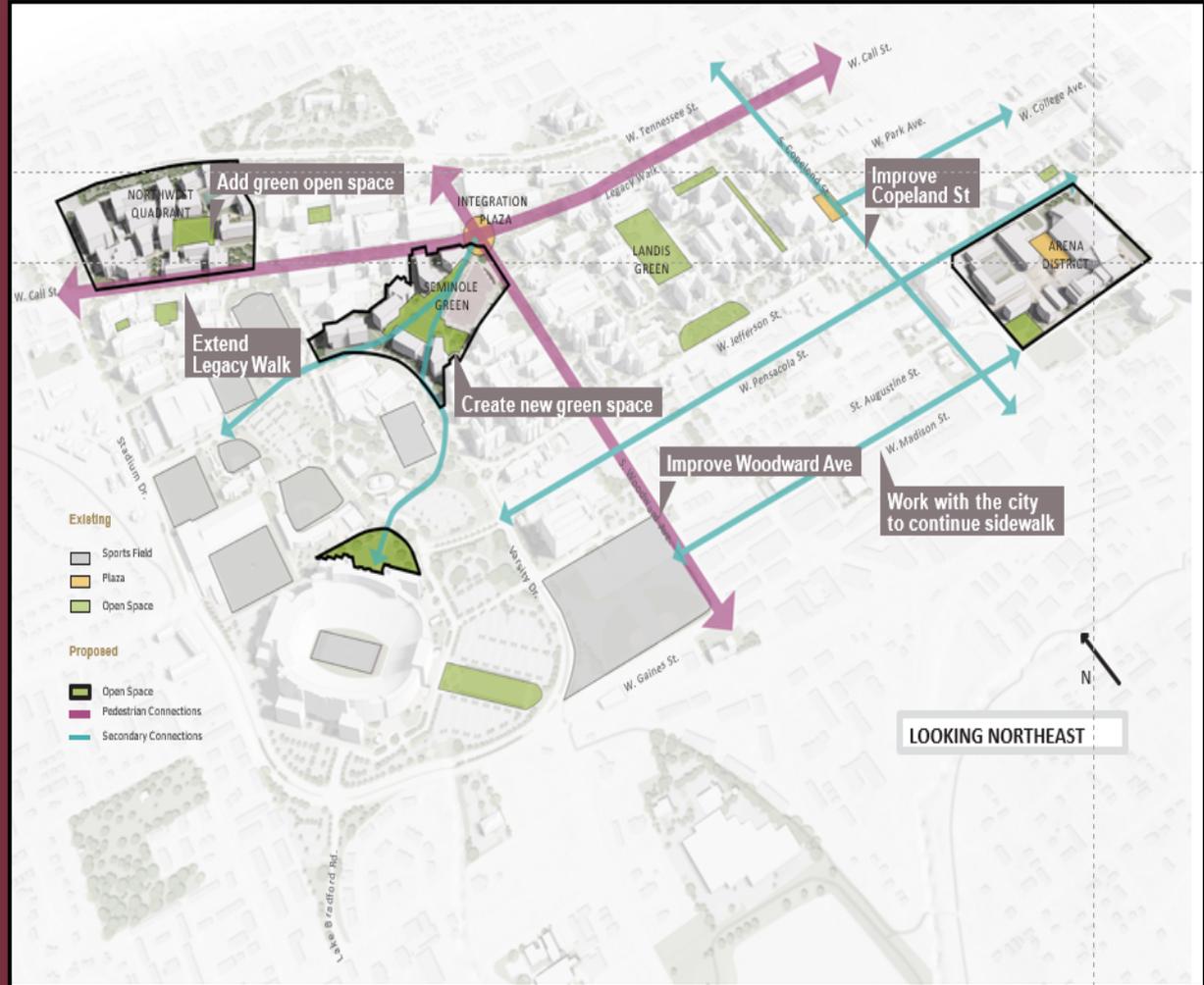
# Campus Vision Plan

## Tallahassee Campus – Main Site

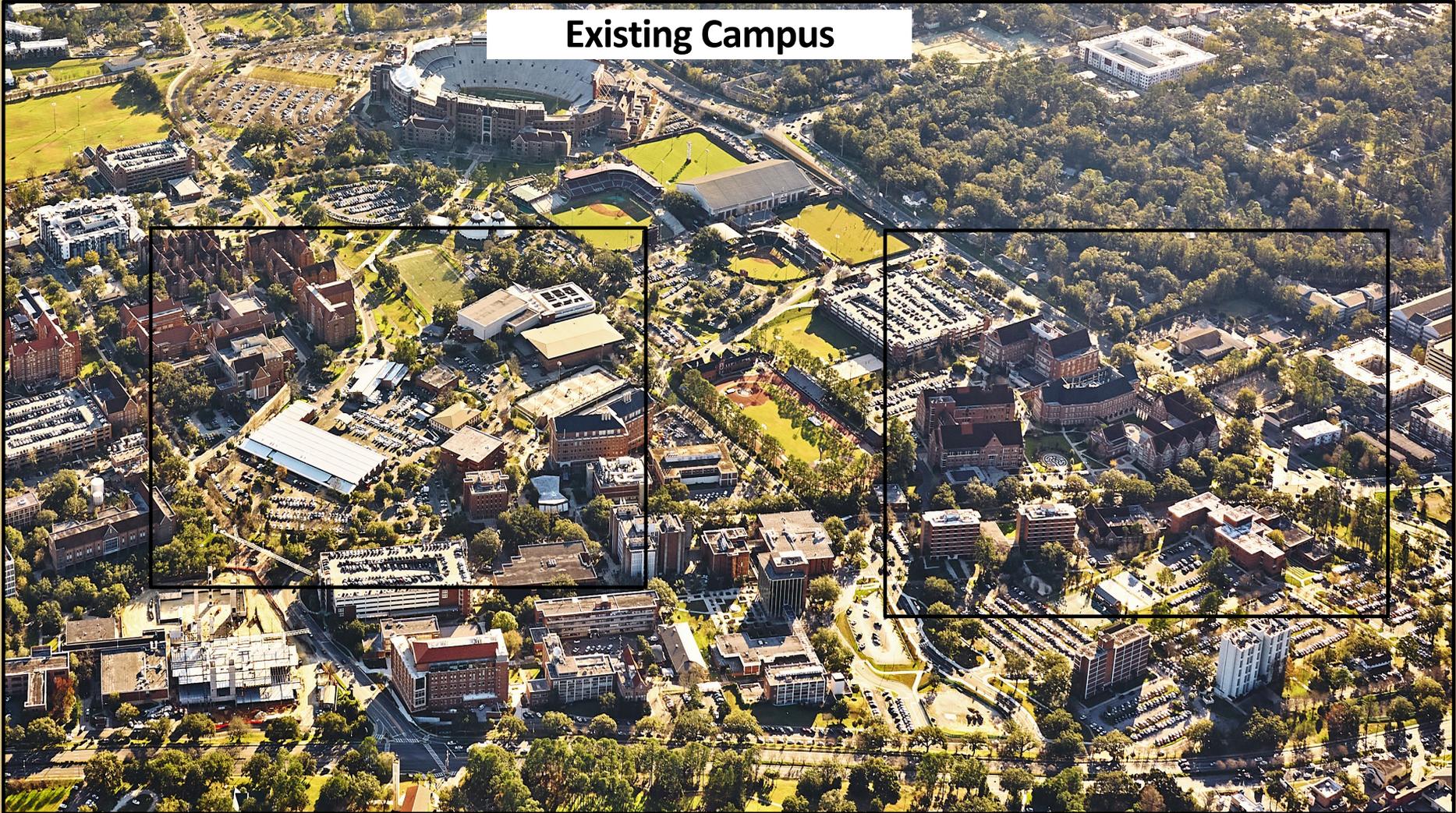
### Far-Term Vision Years 11+

### Integration & Connections

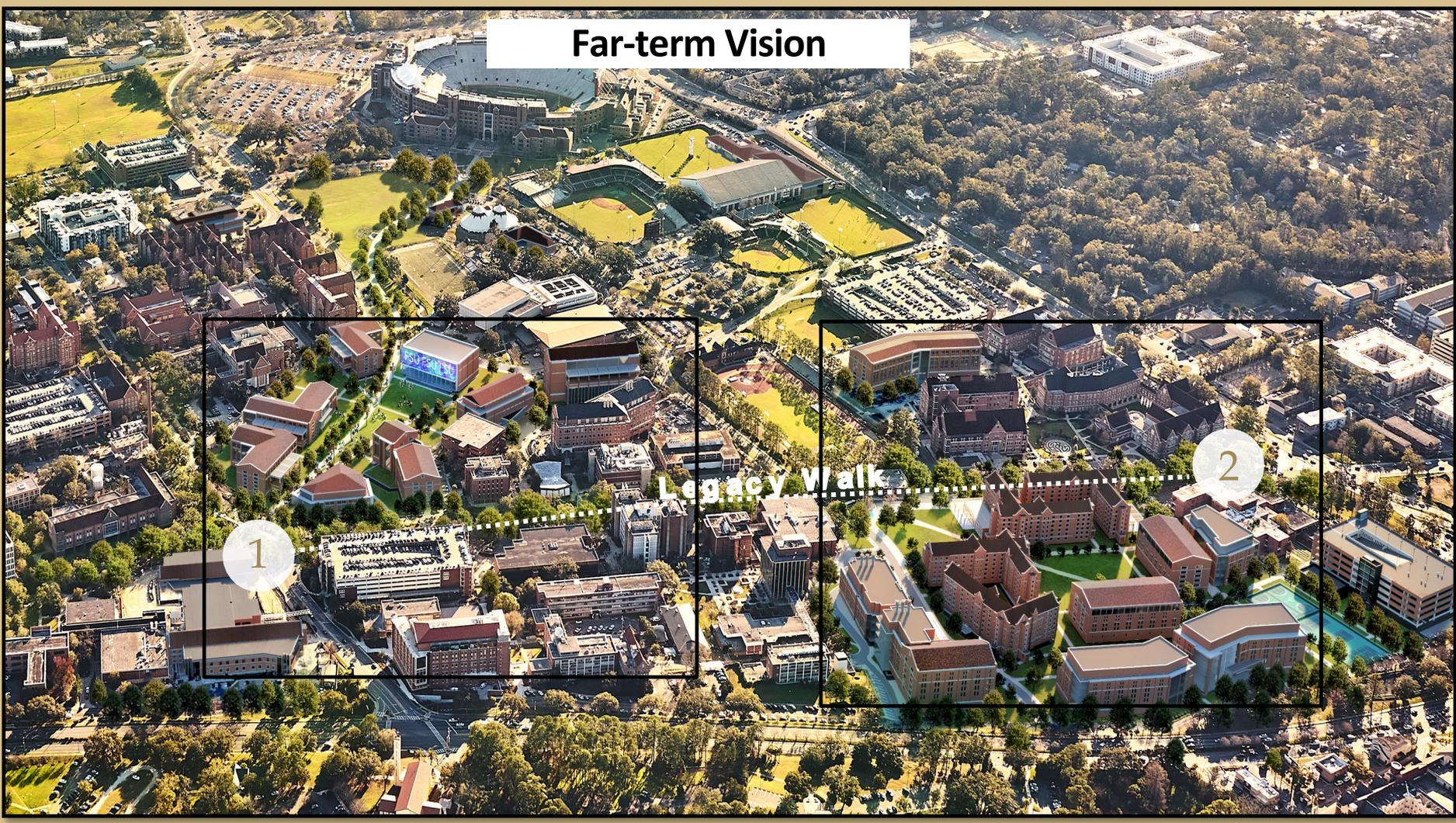
- Improve Connections and Open Spaces
- Enrich the Student Experience
- Create a More Welcoming, Accessible Campus



# Existing Campus



# Far-term Vision

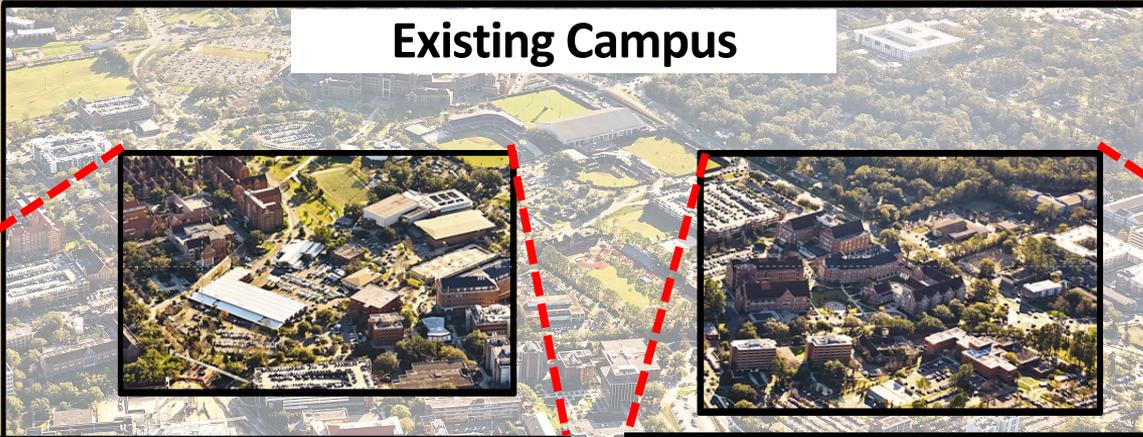


Legacy Walk

1

2

# Existing Campus

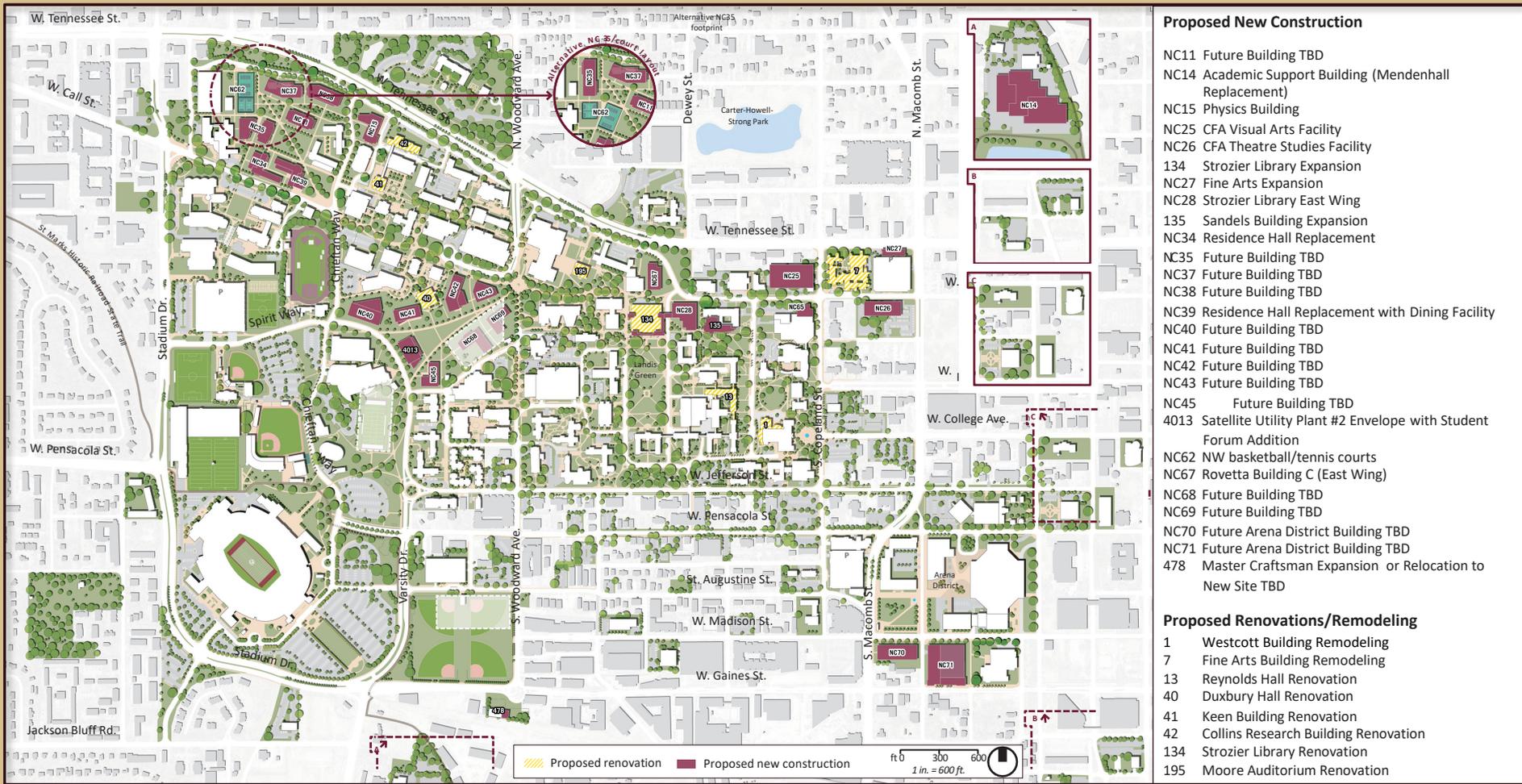


# Seminole Green Vision



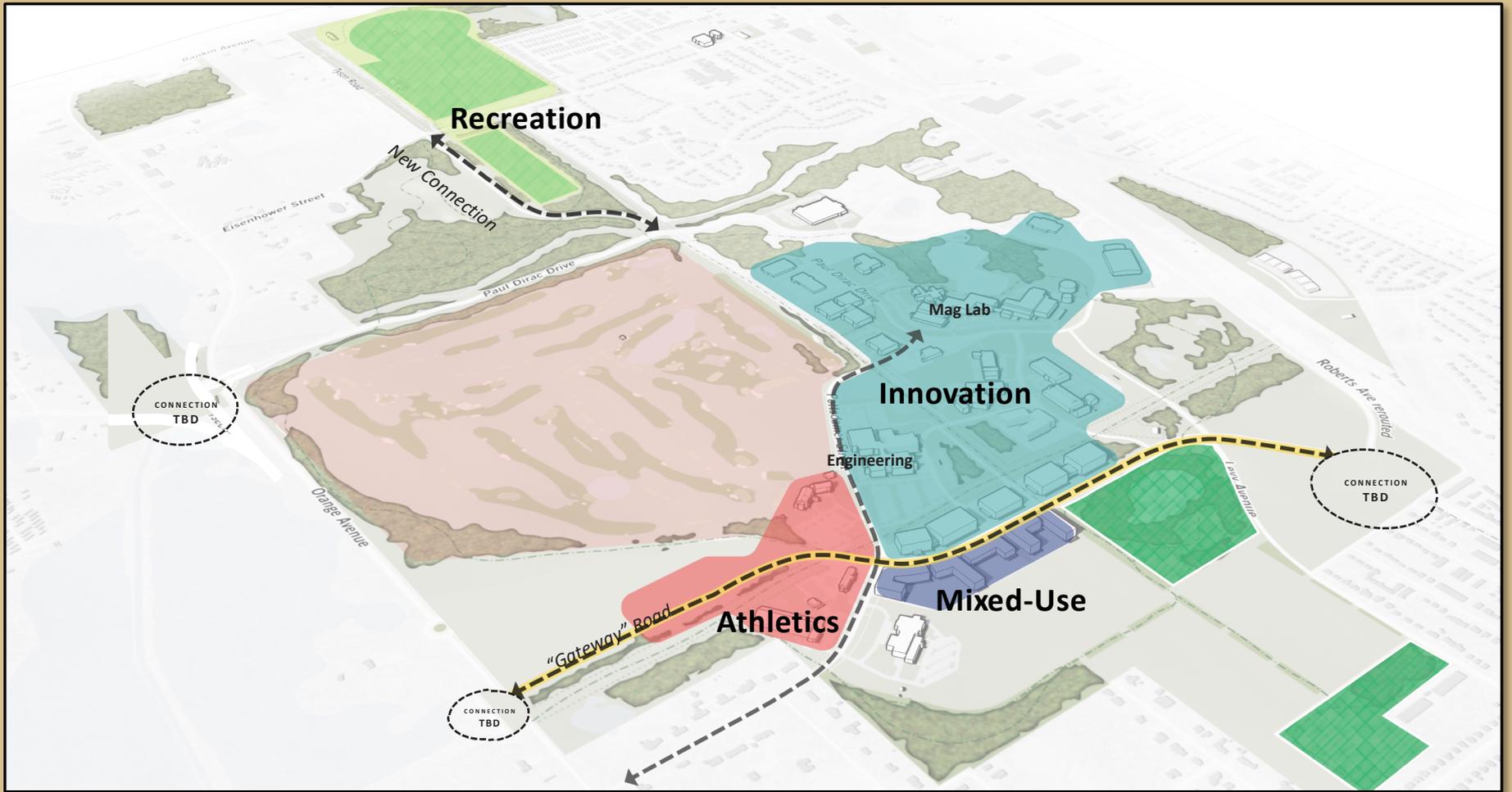
# Northwest Quadrant Vision





Tallahassee Campus – Main Site

Far-Term Vision Years 11+



Tie Together Unique Anchors into a Destination



**Proposed New Construction**

- NC21 Mixed Use Development (Multiple Buildings)
- NC54 Future Research Building 1
- NC55 Future Research Building 2
- NC56 Future Academic Building A
- NC57 Future Academic Building B
- NC58 Future Academic Building C
- NC66 Facilities Support Building A

Tallahassee Campus – Southwest Site

Far-Term Vision Years

# Finance and Administration Updates

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# F&A Updates

## Finance and Administration

- FSU School refunded their \$6.9M outstanding 2010 bonds, which provided a gross debt service savings of \$2.2M (\$2.1M net present value)
- New on-campus banking contract with Truist, providing over \$2.5M in value to the University over the next 5 years. Includes free student checking accounts, full service on-campus branch, internships, ATMS across campus, and robust financial literacy program
- Disbursed \$115M of financial aid to 26,000 student, which generated \$38M in student refunds to 15,000 students before Fall semester
- Reopened all student dining venues
- FSU Foundation implemented a new endowment management software system, Fundriver. System will provide a more accurate, efficient, and secure process

# F&A Updates

## Finance and Administration

- New policy on Essential Personnel Designation & Compensation
- Launched Alternate Work Location Pilot Program
- Reached agreement with UFF, AFSCME, FNA, and PBA on 2021-2022 Supplemental Agreement
- Earned INSIGHT Into Diversity's "Higher Education Excellence in Diversity" (HEED) Award for the 8<sup>th</sup> consecutive year
- Implemented a COVID Leave Pool for employees required to quarantine but have no leave
- Established a streamlined carryforward spending plan reconciliation process
- Selected new budget and planning solution vendor, and launched software implementation project

# Bargaining Updates

## UFF 2021-2022 Reopener Negotiations

- Tentative agreement ratified on October 15<sup>th</sup>
- Article 23, Salaries:
  - 12% and 15% Promotional Increases
  - 3% Sustained Performance Increases for top ranked faculty with seven (7) years continuous service
- Bonus amount equal to 3% of base salary with a \$3,000 minimum, prorated by FTE to be reflected in November 19<sup>th</sup> paycheck
- Article 8, Appointments; Article 17, Leaves; Article 19, Conflict of Interest; Article 24, Benefits: Status Quo

# Bargaining Updates

## GAU Bargaining

- 2021-2024 Successor Negotiations
  - Currently negotiating a new three-year bargaining agreement (full book) with all articles opened
  - Held 14 sessions with the next session scheduled for October 19<sup>th</sup>
- GAU Impact Bargaining
  - Agreement reached on MOU, pending ratification

# Bargaining Updates

## Staff Collective Bargaining

- **AFSCME 2021-2022 Supplemental Agreement**
  - Reached agreement on a one-time, non-recurring bonus of 3% of an employee's base salary, with a minimum bonus amount of \$2,000.00
- Reached agreement with all staff unions on a Memorandum of Agreement for Thanksgiving Fall Holiday and Winter Break Leave 2021

## F&A Updates

### Finance and Administration

- Developed Sustainability & Green Office workshops
- Included a Sustainability module within the HR New Employee Orientation
- Planted herb gardens across campus
- First university in the state of Florida to become Green Seal Certified
- Distributed more than 4 semi-truckloads of HEPA air filters
- Working with the Seminole Legacy Golf Club Advisory Board, the University recently executed a new 2-Year Golf Club Management Agreement with Troon, the world's largest golf management company, beginning Oct 26, 2021.

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OCTOBER 19, 2021